

Certificate of
Membership

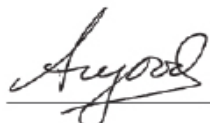
This is to certify that

Victoria Jones

is a member in good standing of the American Association for the Physician Leadership (AAPL) with
all the rights, privileges and responsibility thereto pertaining

Valid through 2/23/2022

AAPL is the only professional organization dedicated to providing education, career & professional services,
information resources and community support for physician leaders as they create transformative solutions
for themselves and their organizations, within the rapidly evolving field of health care.



Chief Executive Officer, AAPL



Member since: 2/24/2020
Member ID: 1225183